

THE FIVE DIMENSIONS OF CURIOSITY

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How Are You Curious?

Use this scale to indicate the degree to which the following statements describe you:

1. Does not describe me at all. 2. Barely describes me. 3. Somewhat describes me.
4. Neutral. 5. Generally describes me. 6. Mostly describes me. 7. Completely describes me.

DEPRIVATION SENSITIVITY

Thinking about solutions to difficult conceptual problems can keep me awake at night.	
I can spend hours on a single problem because I just can't rest without knowing the answer.	
I feel frustrated if I can't figure out the solution to a problem, so I work even harder to solve it.	
I work relentlessly at problems that I feel must be solved.	
It frustrates me to not have all the information I need.	
TOTAL	

JOYOUS EXPLORATION

I view challenging situations as an opportunity to grow and learn.	
I am always looking for experiences that challenge how I think about myself and the world.	
I seek out situations where it is likely that I will have to think in depth about something.	
I enjoy learning about subjects that are unfamiliar to me.	
I find it fascinating to learn new information.	
TOTAL	

SOCIAL CURIOSITY

I like to learn about the habits of others.	
I like finding out why people behave the way they do.	
When other people are having a conversation, I like to find out what it's about.	
When around other people, I like listening to their conversations.	
When people quarrel, I like to know what's going on.	
TOTAL	

STRESS TOLERANCE

The smallest doubt can stop me from seeking out new experiences.	
I cannot handle the stress that comes from entering uncertain situations.	
I find it hard to explore new places when I lack confidence in my abilities.	
I cannot function well if I am unsure whether a new experience is safe.	
It is difficult to concentrate when there is a possibility that I will be taken by surprise.	
TOTAL	

THRILL SEEKING

The anxiety of doing something new makes me feel excited and alive.	
Risk taking is exciting to me.	
When I have free time, I want to do things that are a little scary.	
Creating an adventure as I go is much more appealing than a planned adventure.	
I prefer friends who are excitingly unpredictable.	
TOTAL	

Scoring instructions: Compute the average score for each dimension (reverse score the items under stress tolerance). By comparing your results with those of a nationally representative sample of people in the United States, you can determine whether you are low, medium, or high on each dimension. See the next page to interpret your scores.

P sychologists have compiled a large body of research on the many benefits of curiosity. It **enhances intelligence**: In one study, highly curious children aged three to 11 improved their intelligence test scores by 12 points more than their least-curious counterparts did.

It increases perseverance, or grit: Merely describing a day when you felt curious has been shown to boost mental and physical energy by 20% more than recounting a time of profound happiness. And curiosity

propels us toward deeper engagement, superior performance, and more-meaningful goals: Psychology students who felt more curious than others during their first class enjoyed lectures more, got higher final grades, and subsequently enrolled in more courses in the discipline.

But another stream of research on curiosity is equally important, in our view. Since the 1950s psychologists have offered competing theories about what makes one person more curious than another. Rather than regard curiosity as a single trait, we can now break it down into five distinct dimensions. **Instead of asking, "How curious are you?"** we can ask, "How are you curious?"

A BRIEF HISTORY

In the 1950s **Daniel Berlyne** was one of the first psychologists to offer a comprehensive model of curiosity. He argued that we all seek the sweet spot between two deeply uncomfortable states: **understimulation** (coping with tasks, people, or situations that lack sufficient novelty, complexity, uncertainty, or conflict) and **overstimulation**. To that end we use either what Berlyne called "**diversive curiosity**" (as when a bored person searches for something—*anything*—to boost arousal) or what he called "**specific curiosity**" (as when a hyperstimulated person tries to understand what's happening in order to reduce arousal to a more manageable level.)

Building on Berlyne's insights, in 1994 **George Loewenstein**, of Carnegie Mellon University, proposed the "**information gap**" theory. He posited that people become curious upon realizing that they lack desired knowledge; this creates an aversive feeling of uncertainty, which compels them to uncover the missing information.

But these theories, focused on our inherent desire to reduce tension, don't explain other expressions of curiosity: tourists strolling through a museum, entrepreneurs poring over feedback from beta testing, people engrossed in a book. The University of Rochester's Edward Deci addressed those in the 1970s, arguing that curiosity also reflects our intrinsic motivation "to seek out novelty and challenges, to extend and exercise one's capacities, to explore, and to learn." We use it not just to avoid discomfort but to generate positive experiences.

In another body of work, the University of Delaware psychologist Marvin Zuckerman spent five decades (from the 1960s to the 2000s) studying sensation seeking, or the willingness to take risks to acquire varied, novel, and intense experiences. And in 2006 the psychologist Britta Renner, of the University of Konstanz, initiated the study of social curiosity, or people's interest in how other individuals think, feel, and behave.

THE FIVE-DIMENSIONAL MODEL

Synthesizing this and other important research, and in conjunction with our George Mason colleague Patrick McKnight, we created a five-dimensional model of curiosity. The first dimension, derived from Berlyne and Loewenstein's work, is deprivation sensitivity—recognizing a gap in knowledge the filling of which offers relief. This type of curiosity doesn't necessarily feel good, but people who experience it work relentlessly to solve problems.

The second dimension, influenced by Deci's research, is joyous exploration—being consumed with wonder about the fascinating features of the world. This is

a pleasurable state; people in it seem to possess a *joie de vivre*.

The third dimension, stemming from Renner's research, is social curiosity—talking, listening, and observing others to learn what they are thinking and doing. Human beings are inherently social animals, and the most effective and efficient way to determine whether someone is friend or foe is to gain information. Some may even snoop, eavesdrop, or gossip to do so.

The fourth dimension, which builds on recent work by Paul Silvia, a psychologist at the University of North Carolina at Greensboro, is stress tolerance—a willingness to accept and even harness the anxiety associated with novelty. People lacking this ability see information gaps, experience wonder, and are interested in others but are unlikely to step forward and explore.

The fifth dimension, inspired by Zuckerman, is thrill seeking—being willing to take physical, social, and financial risks to acquire varied, complex, and intense experiences. For people with this capacity, the anxiety of confronting novelty is something to be amplified, not reduced.

We have been testing this model in several ways. With Time Inc. we conducted surveys across the United States to discover which of the dimensions lead to the best outcomes and generate particular benefits. For instance, joyous exploration has the strongest link with the experience of intense positive emotions. Stress tolerance has the strongest link with satisfying the need to feel competent, autonomous, and that one belongs. Social curiosity has the strongest link with being a kind, generous, modest person.

With Merck KGaA we have explored attitudes toward and expressions of work-related curiosity. In a survey of 3,000 workers in China, Germany, and the United States, we found that 84% believe that curiosity catalyzes new ideas, 74% think it inspires unique, valuable talents, and 63% think it helps one get promoted. In other studies across diverse units and geographies, we have found evidence that four of the dimensions—joyous exploration, deprivation sensitivity, stress tolerance, and social curiosity—improve work outcomes. The latter two seem to be particularly important: Without the ability to tolerate stress, employees are less likely to seek challenges and resources and to voice dissent and are more likely to feel enervated and to disengage. And socially curious employees are better than others at resolving conflicts with colleagues, more likely to receive social support, and more effective at building connections, trust, and commitment on their teams. People or groups high in both dimensions are more innovative and creative.

A monolithic view of curiosity is insufficient to understand how that quality drives success and fulfillment in work and life. To discover and leverage talent and to form groups that are greater than the sum of their parts, a more nuanced approach is needed.  **HBR Reprint** R1805B

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WHAT YOUR SCORE MEANS

Deprivation Sensitivity
 LOW <3.7
 MEDIUM +/-4.9
 HIGH >6.0

Joyous Exploration
 LOW <4.1
 MEDIUM +/-5.2
 HIGH >6.3

Social Curiosity
 LOW <3.0
 MEDIUM +/-4.4
 HIGH >5.8

Stress Tolerance
 LOW <3.1
 MEDIUM +/-4.4
 HIGH >5.8

Thrill Seeking
 LOW <2.6
 MEDIUM +/-3.9
 HIGH >5.2

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